



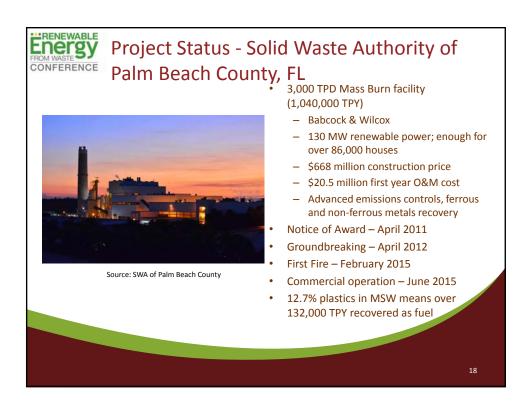
Economics Holding Back WTE

- · Landfill capacity abundant and relatively cheap
 - We don't tax landfills like in Europe and UK
- · Energy revenues too low and declining
 - RECs not always available for MSW-power
 - · Power alone not enough
 - Cogeneration/CHP applications improve revenues
- Bottom line: WTE will cost more
 - Are there savings to find in the collection part of your system?

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RENEWABLE Energy/Fuel Product Values -**Energy** CONFERENCE **Key and Cyclical** Value Per Yield from Revenue **Product** Converting MSW to... 1 Ton MSW **Production Unit Per Input Ton** \$25-\$33 Power 500-650 kWh @ \$0.05 / kWh Synthetic Crude 1 barrel @ \$40 / barrel \$40.00 @ \$2.00 / gallon Ethanol 50 gallons \$100.00 w/o subsidies Bio- Diesel @ \$3.57-4,00 / \$125 to 140 35 gallons (w/subsidies) gallon* *Includes Renewable Identification Numbers (RINs) and from California Low Carbon Fuel Standard (LCFS) subsidies 16







Montgomery, AL - Infinitus - DOORS SHUT

- High-tech 80,000 square feet "state-of-the-art" Mixed Waste Processing Facility
- \$30 + Million capital cost
- First "One Bin for All" in 21st Century in the U.S.
- Bulk Handling Systems Process
 - One-line, 40 ton per hour input for 100,000 tons per year
 - 60 % material recovery guarantee plus other organics separation capabilities
- Commercial operations began April 2014
- Temporarily closed October 2015



Source: GBB 2014

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Reasons Procurements Fail

- · Costs too high
- No site
- Lack of political will
- Technology risk
- Hurts recycling
- Inadequate waste supply
- Regulatory push back
- No financing

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Sell the Procurement ...Pre-Develop Project Building Blocks

- Include a site
- · Address recycling as part of future solution
 - In certain states, organics too
- Show understanding of cost implications and how it will be funded
- Offer waste supply strategy and commitment
- Include service agreement showing risk posture
- Involve internal decision-makers and stakeholders
- Have internal team with resources and advisors

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Trends Ahead

- More mixed waste processing
- Added recycling side-benefit
- New conversion technology facilities and "One-bin" key to watch
- 'Environmentalists' and 'Zero Waste' proponents fight non-recycling only alternatives

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Legislation and Regulations

- Will more states ban food scraps from disposal?
- Will North American landfills cost a lot more?
- Will local political will step up to pay more for better?
- Can procurements be better pre-developed and include sites?
- Waste is very recyclable and it is also very renewable!
- A lot less waste to landfills is better!

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